



CERTIFIED FISCAL YEAR 2021-22 BUDGET PROPOSAL

PRESENTED FOR APPROVAL TO THE BOARD OF EDUCATION APRIL 12, 2021



A MESSAGE FROM THE SUPERINTENDENT

As we look ahead to the future, we do while reflecting back at an unprecedented last year — one that was defined by perseverance, determination, teamwork and grit.

During this global pandemic, the Dubuque Community School District provided critical services to students and families. We not only provided high-quality education in hybrid, online and now fully in-person formats, but we also served hundreds of thousands of free meals, provided critical internet connectivity to students needing it, and developed response plans to support student social-emotional health.

Now, with the widespread vaccinations rolling out and our gradual move beyond COVID-19 on the horizon, we look to the future with hope.

As we prepare our budget for the upcoming fiscal year, we are thankful for the additional support of federal relief dollars to support the district's unanticipated COVID-19 response and recovery efforts. In addition to covering our immediate response costs, we will strategically use these funds to provide enrichment and remediation support to address the learning loss that occurred last year.

Outside of COVID-related expenditures, we remain committed to our long-standing work to maintain strong financial footing. We do this by proactively keeping an eye to the future, while always planning within current budget realities. This work has allowed us to continue serving our families during these uncertain times.

As we plan our finances moving forward, in the pages that follow, you can learn about school financing, the Iowa Code that governs it, and the current financial position of the Dubuque Community Schools.

For the 2021-2022 school year, the Iowa Legislature has approved a 2.4 percent increase in supplemental state aid – the state's primary mechanism for funding schools. This increase again fails to meet the needs of the district when compared to our average year-over-year cost increases.

Recognizing the impact lower-than-needed state support has on our budget, the district is in the early stage of planning ways to realize significant cost savings through additional efficiency measures. We will do this planning thoughtfully, strategically and with ample opportunity for public input.

You will see in this report that we also rely on other funding streams to support our schools. Most notably is the Secure an Advanced Vision for Education (SAVE) sales tax, most commonly referred to as the One-Cent Sales Tax. This revenue stream ensures that our infrastructure and technology meet the needs of today's students. One of the most visible signs of this impact will be the upcoming phase two renovation of Dubuque Senior High School.

Overall, we want you to feel confident that we always keep a keen eye on our financial strength and are proactively working to maintain this financial health. It is a role we take very seriously and we know that having a financially healthy district allows us to provide the students of the Dubuque Community School District with a first-rate educational experience that will prepare them for future success, even in these most challenging and unprecedented times.

Sincerely,

Stan Rheingans

Superintendent of Schools

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SCHOOL FUNDING 101:

the basics on where the money comes from and where it goes

GENERAL FUND TOTAL REVENUE: \$132.6 MILLION



State Income Taxes (state aid) (AEA) \$73.7 million



Property Taxes \$47.7 million



Grants and Miscellaneous Income \$11.2 million



- · SALARIES
- **BOOKS AND MATERIALS**
- · OTHER OPERATING EXPENSES

CAPITAL PROJECTS TOTAL: \$14.9 MILLION



Property Taxes \$4.1 million



One-cent Local Option Sales Tax

\$10.8 million



- · FACILITIES IMPROVEMENTS
- BOND PAYMENTS
- · EQUIPMENT PURCHASES

₩ MANA

OTHER FUNDS

MANAGEMENT FUND Property Taxes

\$3.5 million

- PROPERTY INSURANCE
- EARLY RETIREMENT BENEFITS



NUTRITION FUND

Cafeteria Revenue Subsidies and Sales

\$4.9 million



BREAKFAST AND LUNCH



STUDENT ACTIVITY FUND

Fundraising and Activity Admissions

\$1.1 million



ACTIVITIES NOT COVERED

AMOUNTS ARE FISCAL YEAR 2019-20 RESULTS

Navigating the labyrinth of public school funding is complicated. The budget is a maze of funding sources that, for the Dubuque Community School District (the "District"), total \$198 million for the current 2020-21 fiscal year.

The previous graph and the following questions and answers outline the routes that funds take coming from taxpayers, going to classrooms, playing fields, cafeterias, and libraries.

Although the dollar amounts differ between school districts, the funding concepts described here are generally the same for all school districts in Iowa.

WHERE DOES FUNDING COME FROM?

Like most states, Iowa pays for schools through a mix of income taxes (also called state aid), local property taxes, and sales taxes. Less than six percent comes from federal funding. The *General Fund*, the District's largest fund, pays for teachers and supports instructional programs. The *General Fund* is separate from other funds such as the *Capital Projects Fund*, which can be used only for buildings, property, and equipment.

In Iowa, the ratio of property tax to the state aid supporting a district's general fund budget varies based on a statewide foundation formula. This formula is designed to ensure that all districts spend approximately the same dollar amount per student.

The formula calculates district revenues based on a "uniform" property tax rate, plus a mix of state aid and an "additional" property tax rate. The current "uniform" tax rate is \$5.40 per \$1,000 of taxable valuation. The "additional" property tax rates are adjusted based on the size of the district's tax base. Property-rich districts (on a per-student basis) receive less state aid than property-poor districts because they can generate more revenue from the property tax levy.

The primary revenue sources for the other District funds is shown on the graph on the previous page.

HOW MUCH FUNDING DOES THE DISTRICT GET?

Most *General Fund* revenue for Iowa schools is based on the number of students enrolled. The number of students enrolled on October 1 determines a school district's budget for the following (not the current) fiscal year. Even if more students enroll after this date, the district's operating budget is set. For example, the 10,310 students enrolled in the District on October 1, 2020, determined the majority of the 2021-22 *General Fund* budget.

The funding formula uses certified enrollment multiplied by a cost per student. This cost is established by the state and represents the amount of revenue the district can spend per student. For 2021-22 the District's per student cost is \$7,227.

Additional weightings are added to certified enrollment and these generate additional district revenue. Special education students and English language learners, for example, are among the students counted with additional weightings. The amount of district funding based on weighted enrollment (certified plus additional), plus some other amounts, is called *combined district cost*.

Additional general fund revenue also comes from miscellaneous income. Miscellaneous income includes grants and fees. The amounts and sources of revenue for funds other than the *General Fund* are shown on the graph on the previous page.

HOW DOES THE DISTRICT PAY FOR COST INCREASES IN EDUCATIONAL PROGRAMS, SALARIES, AND UTILITIES?

Each year, the Iowa Legislature determines the Regular-Program District Cost per Pupil. This amount, multiplied by the district's certified enrollment on October 1 of the previous year, determines the total amount of foundation formula funds available for the district to spend on regular education. The increase in District Cost per Pupil is called Supplemental State Aid and is a percentage based on the previous year. For FY 2020-21, Supplemental State Aid was 2.30 percent. For FY 2021-22, Supplemental State Aid is 2.40 percent.

In years prior to 2010, the legislature had always set the *Supplemental State Aid* rate early in the session, to be applied to the school year beginning the July 1 a year and a half <u>after</u> the session. From 2010 through 2017, the legislature failed to meet the law and set *Supplemental State Aid* timely in seven of eight years. Because of these actions, in 2017, the legislature changed the law and implemented new language that the *Supplemental State Aid* rate will be set within 30 days of the release of the Governor's budget proposal. In 2018, 2020 and again in 2021, they failed to meet the deadline. This makes any type of budgeting very difficult and especially creates significant barriers to do long-term financial planning.

Authorized budget is the mechanism used by the legislature to control school district spending. Supplemental State Aid is the principal driver of authorized budget. Since Iowa law mandates that schools stay within their authorized budget, their only options for coping with reduced funding are to increase other revenues, where possible, and to cut costs by reducing programs, staff, or both.

Schools are people-intensive establishments and salaries and benefits consume approximately 86 percent of the District's *General Fund* expenses.

The increase in percentage from the prior year is directly related to the COVID-19 pandemic and the District's decision to continue to pay staff during the school closure period of mid-March through June. Therefore, significant reductions of costs can only be achieved by cutting salaries and benefits.

HOW CAN SCHOOL DISTRICTS AFFORD TO BUILD AND REMODEL BUILDINGS WHEN THEY'RE CUTTING TEACHERS?

Iowa law requires school districts to maintain separate funds (restricted) for specific uses. Property insurance and early retirement benefits, for example, are paid from the *Management Fund*. These restricted funds have designated purposes and cannot be used for other types of expenses. Other examples of these restricted funds are the *Physical Plant and Equipment Levy Fund* and the *Secured an Advanced Vision for Education Fund*. The use of these funds is generally limited to facilities improvements, bond payments, and equipment purchases.

WHO IS ACCOUNTABLE FOR SCHOOL DISTRICT BUDGET DECISIONS?

The Iowa Legislature annually establishes the perpupil amounts that districts may spend. These amounts are determined by *Supplemental State Aid*.

Iowa school boards, made up of elected citizens, are accountable to their communities for making decisions about spending school funds, and educators (superintendents and other administrators) are accountable to school boards for managing these funds.

The state limits the amount of money each district can generate and spend for *General Fund* educational programs. The revenue determined by the district funding formula, miscellaneous income and its *unspent balance authority* from the prior year makes up the district's spending authority.

WHAT HAPPENS IF A SCHOOL DISTRICT SPENDS LESS THAN ITS SPENDING AUTHORITY?

The unspent authority carries over to the next year as unspent budget authority (sometimes called *unspent balance*) and can be used to pay for future *General Fund* expenses.

WHAT HAPPENS IF A SCHOOL DISTRICT SPENDS MORE THAN ITS SPENDING AUTHORITY?

Iowa Code states that if a district exceeds its spending authority for two or more consecutive years, the Iowa Department of Education can conduct a fiscal review and take over management of the district.

HOW DOES THE DISTRICT FARE IN TERMS OF SPENDING AUTHORITY?

Each year the District's *General Fund* expenses are subtracted from spending authority. The resulting number is termed *unspent balance*. State law requires that *unspent balance* be more than zero. The District's unspent balance decreased by <\$1.1> million to \$10.5 million as of June 30, 2020.

TAXABLE VALUATION PER PUPIL

The taxable valuation per pupil is determined by dividing the district's taxable valuation by certified enrollment. In general (with all other factors being equal), districts with higher taxable valuations per pupil have relatively lower real estate tax levy rates than districts with lower taxable valuations per pupil. The correlation of low taxable valuations per pupil with high *General Fund* levy rates is primarily a function of a concept called the uniform levy rate. The Iowa Legislature is addressing perceived inequities caused by the uniform levy rate. It is unlikely that a change in the uniform levy rate will have a substantial impact on the District's funding or its levy rates.

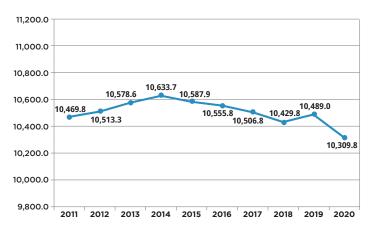
ENROLLMENT

Iowa school district budgets are closely related to enrollment. In districts with increasing enrollments, there is a direct correlation between regular-program budget and enrollment. That is, each additional pupil will generate a set additional amount of district funding. This is appropriate because additional district costs are incurred for each additional pupil. The amount of additional per-pupil funding is set by the Iowa Legislature and is called *State Supplemental Aid*.

The term certified enrollment has specific meaning in Iowa school finance. Certified enrollment is defined as student count as of the first day in October as determined by state law. That enrollment is used as the basis for funding for the fiscal year beginning the following July 1. It is clear from this description, that although students are already "in their seats" on count day, districts do not receive funding for these students until one full year later.

The following chart shows Dubuque's certified enrollment for the ten years ending October 2020.

CERTIFIED ENROLLMENT



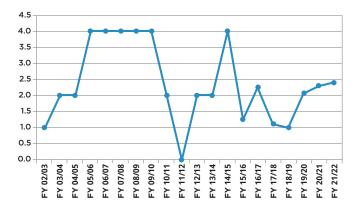
STATE SUPPLEMENTAL AID

(formerly known as allowable growth)

The Iowa Legislature sets the *State Supplemental Aid* percentage. This percentage is applied to the prior year's state cost per pupil. The cost per pupil is multiplied by certified enrollment to yield the district's regular-program district cost.

Both factors (State Supplemental Aid and enrollment) greatly affect district budgets. However, for districts with moderate increases in enrollment, the State Supplemental Aid percentage has the greater budget impact. The State Supplemental Aid percentage has been highly variable over the past 30 years, ranging from a low of zero percent in 2011 to a high of 14.5 percent in 1981. Note for FY 2009-10, the Governor ordered a 10% across-the-board budget cut and for FY 2010-11, only a portion of the two percent State Supplemental Aid was funded. The last twenty years' State Supplemental Aid history is shown in the following chart:

STATE SUPPLEMENTAL AID HISTORY



The following table illustrates the past five years' growth in Dubuque's regular program budget resulting from the *State Supplemental Aid* percentage and the portion resulting from the increase in pupil enrollments:

STATE SUPPLEMENTAL AID \$*

FISCAL YEAR	STATE SUPPLEMENTAL AID %	FROM STATE SUPPLEMENTAL AID %		FROM INCREASE IN PUPILS
2017-18	1.11%	\$ 698,590	\$	0
2018-19	1.00%	\$ 564,365	\$	0
2019-20	2.06%	\$ 635,105	\$	0
2020-21	2.30%	\$ 1,752,206	\$	417,242
2021-22	2.40%	\$ 739,265	\$	0

^{*} Regular program costs only

UNSPENT AUTHORIZED BUDGET

Unspent authorized budget (also called unspent balance) is the amount of accumulated unspent spending authority. This is a statutory concept that limits school district budgets. In general, a decline in year-end unspent authorized budget indicates a deteriorating financial position and an increase indicates an improving financial position. The State of Iowa monitors unspent balance by accumulating and reporting the following information. Certain FY 2020-21 and 2021-22 amounts shown are District estimates.

AUTHORIZED BUDGET ("BUDGET")

	Actual FY 2019-20		Re-estimated FY 2020-21	Budget FY 2021-22
Budget Enrollment	10,429.8		10,489.0	10,309.8
Regular Program District Cost	\$ 71,757,024	\$	73,926,472	\$ 74,508,925
Regular Program Budget Adjustment (Budget Guarantee)	0		0	156,812
State Categorical Funding	11,378,286		11,699,850	11,769,564
Supplementary Weighting District Cost	917,606		940,203	862,817
Special Education District Cost	12,912,728		13,813,798	14,113,247
AEA Flow- through (net) *	5,239,713		5,445,421	5,827,293
Enrollment Adjustment *	16,744		0	7,048
Drop-out Prevention	3,513,800		3,608,216	3,633,174
Other SBRC Allowable Growth *	873,652		1,079,362	1,030,000
Special Education Deficit *	5,766,709		6,300,000	5,700,000
Instructional Support *	5,365,272		5,491,258	5,840,018
Preschool Foundation Aid *	2,621,280		2,614,808	2,265,844
Other Miscellaneous Income *	11,182,560		15,865,000	12,495,000
Total	\$ 131,545,374	\$	140,784,388	\$ 138,209,742
Expenditures *	\$ 132,694,543	\$	137,750,000	\$ 144,250,000
Increase <decrease> Unspent Balance</decrease>	\$ (1,149,169)	\$	3,034,388	\$ (6,040,258)
Year-end Unspent Balance	\$ 10,464,284	\$_	13,498,672	\$ 7,458,414

 $^{^{}st}$ Changed from prior year report to reflect actual amounts

REVENUES

District *General Fund* revenues consist primarily of state foundation aid and property taxes. Both amounts result from application of the Iowa School Finance Formula to Dubuque's specific enrollment and tax data. The application of the formula is shown in the *General Fund* levy table included in this document.

A third source of revenue is called Miscellaneous Income and includes all other sources of district revenue. The following table summarizes miscellaneous income for the years shown:

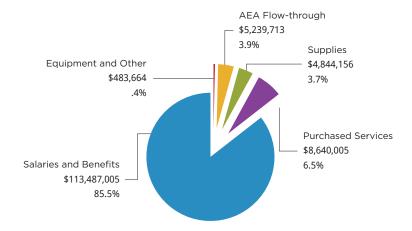
MISCELLANEOUS INCOME

	Actual FY 2019-20	Re-estimated FY 2020-21	Budget FY 2021-22
Federal Sources	\$ 5,971,700	\$ 11,771,329	\$ 8,473,812
State Sources	877,832	799,205	721,415
Local Sources	4,333,028	3,294,466	3,299,773
Totals	\$ 11,182,560	\$ 15,865,000	\$ 12,495,000

EXPENDITURES

Total district expenditures are reported annually to the Iowa Department of Education in a report called the Certified Annual Report ("CAR"). In addition, they are reported to the public in the comprehensive annual financial report. A summary of District expenditures is shown in the following chart:

GENERAL FUND EXPENDITURES FOR FY 2019-20



FINANCIAL CONDITION

Iowa school districts generally measure financial condition by reference to the following four standards:

- · Unspent Balance
- · Cash and Investment Balance
- · Un-assigned Fund Balance
- · Solvency Ratio

The first three standards need to be converted to a per-pupil basis for meaningful comparisons to other districts. The fourth standard is a ratio by definition and therefore readily allows district-to-district comparisons. In addition, the Iowa Association of School Boards (IASB) has published acceptable and unacceptable ranges for the *solvency ratio*. A *solvency ratio* of 5 percent to 15 percent is IASB's target range. Between 0 percent and 5 percent is concerning.

HOW DO WE COMPARE TO OTHER UEN SCHOOLS?

Many factors affect a district's financial performance and condition. Simple dollar-amount comparisons between districts are generally not meaningful because factors such as student populations, property values, and other financial factors can vary greatly. Certain ratio and per-pupil comparisons can, however, be helpful.

The following table shows the per-pupil financial standards and *solvency ratios* for all UEN districts based on the current year's reported budget enrollments:

JUNE 30, 2020 PER-PUPIL BALANCES

	Inv	estment	Un-assigned Fund Balance		Solvency Ratio
\$ 2,201	\$	4,308	\$	2,707	24.8%
\$ 1,902	\$	3,257	\$	1,397	12.4%
\$ 1,103	\$	2,697	\$	1,186	9.5%
\$ 1,070	\$	2,960	\$	1,484	12.2%
\$ 998	\$	3,013	\$	1,575	13.0%
\$ 730	\$	4,670	\$	2,803	21.1%
\$ 141	\$	1,713	\$	472	4.2%
\$ 134	\$	3,497	\$	1,333	10.8%
\$ \$ \$ \$ \$	\$ 1,902 \$ 1,103 \$ 1,070 \$ 998 \$ 730 \$ 141	Unspent Balance	Balance Balance \$ 2,201 \$ 4,308 \$ 1,902 \$ 2,697 \$ 1,003 \$ 2,697 \$ 1,070 \$ 2,960 \$ 998 \$ 3,013 \$ 730 \$ 4,670 \$ 141 \$ 1,713	Unspent Balance Investment Balance B. \$ 2,201 \$ 4,308 \$ \$ 1,902 \$ 3,257 \$ \$ 1,103 \$ 2,697 \$ \$ 1,070 \$ 2,960 \$ \$ 998 \$ 3,013 \$ \$ 730 \$ 4,670 \$ \$ 141 \$ 1,713 \$	Unspent Balance Investment Balance Fund Balance \$ 2,201 \$ 4,308 \$ 2,707 \$ 1,902 \$ 3,257 \$ 1,397 \$ 1,103 \$ 2,697 \$ 1,186 \$ 1,070 \$ 2,960 \$ 1,484 \$ 998 \$ 3,013 \$ 1,575 \$ 730 \$ 4,670 \$ 2,803 \$ 141 \$ 1,713 \$ 472

TAX LEVY RECOMMENDATION

School district tax levies are intended to provide funds to support district education objectives and to achieve financial-condition goals. The District's levy has three components: the *General Fund* levy, the *Management Fund* levy and the *Physical Plant and Equipment Levy*.

The *General Fund* levy is the largest and most significant component of the total district levy. The following table shows the major components of *General Fund* Budget Authority and how the total Budget Authority is financed.

GENERAL FUND LEVY

BUDGET AUTHORITY		FY 2020-21		FY 2021-22
Regular Weighting (certified enrollment)		10,489.000		10,309.800
Supplemental Weighting		133.400		119.388
Special Education Weighting (additional)	_	1959.960		1952.850
Total Weighted Enrollment		12,582.360		12,382.038
District Cost per Pupil (set by State)	\$	7,048	\$	7,227
District Cost	\$	88,680,473	\$	89,484,989
State Categorical Funds		11,699,850		11,769,564
Enrollment Adjustment		0		7,048
Budget Guarantee		0		156,812
AEA Flow Through (net of prorata reduction)		5,445,421		5,827,293
Drop-out Prevention		3,608,216		3,633,174
Instructional Support		5,491,258		5,840,018
Preschool Foundation Aid		2,614,808		2,265,844
Miscellaneous Income		15,865,000		12,495,000
Budget Authority - <u>Before</u> SBRC Additions	\$	133,405,026	\$	131,479,742
FINANCING BUDGET AUTHORITY		FY 2020-21		FY 2021-22
State Aid	\$	75,464,620	\$	76,288,386
Property Taxes <i>Levied</i> (includes utility replacement)		40,976,730		41,697,923
Miscellaneous Income		15,865,000		12,495,000
Commercial and Industrial Valuation State Aid	_	1,098,676	-	998,433
General Fund Revenues (excluding cash reserve)	\$_	133,405,026	\$	131,479,742
Taxable Valuation without TIF	\$	3,819,672,708	\$	3,926,129,037
General Fund Levy Rate (excluding cash reserve)		9.29019		9.20856
General Fund before ISL	\$	35,485,485	\$	36,153,995
Taxable Valuation with TIF	\$ 4	1,268,553,214	\$	4,367,515,715
ISL Levy Rate		1.28644		1.26936
ISL	\$	5,491,238	\$	5,543,950
Combined General Fund Levy Rate		10.57663		10.47792
Combined General Fund	\$	40,976,723	\$	41,697,945

The *Management Fund* levy consists of amounts needed to fund insurance and early retirement programs, the components of which are shown in the following table:

MANAGEMENT FUND LEVY

		Actual FY 2019-20	Re-estimated FY 2020-21			Requested FY 2021-22
General and Liability Insurance	\$	475,173	\$	564,601	\$	649,291
Transportation Equipment Insurance		91,550		113,751		130,814
Equipment Maintenance Insurance		1,084,099		1,222,657		1,406,056
Workers' Comp. Insurance & Unemployment		1,085,573		1,075,302		912,176
Early Retirement Programs		686,848		1,013,689		1,101,663
Total	\$	3,423,243	\$	3,990,000	\$	4,200,000
	-		_		_	

The *PPEL* levy has two components. One part is set by school board action and the balance by public referendum. The *PPEL* levy can only be used for specific purposes – generally facilities improvements. It cannot be used for salaries.

The following table shows the current and prior years' levy rates and compares them with the recommendation for FY 2021-22:

DISTRICT LEVY RATES PER \$1,000 OF TAXABLE VALUATION

Levy Components		FY 2019-20	FY 2020-21	R	ecommended FY 2021-22
Combined District Cost	\$	9.31819	\$ 9.29019	\$	9.16862
Instructional Support		1.29604	1.28644		1.26936
Cash Flow:					
Increased Enrollment		0	0.10663		0.00000
Increased Enrollment/ Open Enrolled Out		0.07740	0.00741		0.09463
LEP Beyond 5 Years		0.02783	0.02853		0.03001
Special Education Deficit		1.19197	1.56733		1.46880
LEP Deficit		0.05744	0.06701		0.08382
Budget Guarantee		0.00000	0.00000		0.03994
Solvency Ratio Purposes		0.80467	0.39270		0.12736
Sub-total	\$	12.77354	\$ 12.74624	\$	12.28254
Management Fund		0.93879	0.91631		1.27352
Regular PPEL		0.33000	0.33000		0.33000
Voted PPEL		0.67000	0.67000		0.67000
Total	\$	14.71233	\$ 14.66255	\$	14.55606
% Increase (Decrease)	_	0.8%	 (0.3%)	_	(0.7%)

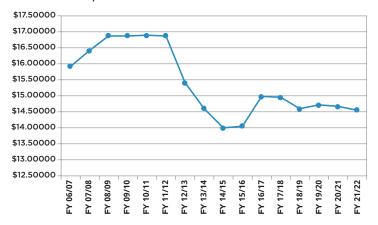
The FY 2021-22 Cash Reserve levy for cash flow generates funds to improve the district's *solvency ratio* and to offset the large cash reduction. Over the past few years, the District's cash reserve has effectively generated an accumulation of cash that allows the District to cash flow during summer months when there are no payments from the State of Iowa. For FY 2021-22, there will be a Cash Reserve levy for cash flow purposes. The breakdown of cash flow needs are listed above.

The Cash Reserve levy is the most variable part of the total tax levy and Iowa Code sets a maximum of what it may be. The following table shows recent Cash Reserve levies in comparison to the legally allowed maximum:

CASH RESERVE LEVY

	FY 2019-20	FY 2020-21	FY 2021-22
Levy Amount	\$ 8,050,369	\$ 8,287,213	\$ 7,085,158
Legal Maximum	\$ 9.278.684	\$ 9.337.794	\$ 10.014.582

The following graph shows a fifteen-year history of the District's total levy rate and the proposed total levy rate for FY 2021-22.



The following table compares the District's proposed FY 2021-22 levy rate to the other UEN schools' current rates.

UEN SCHOOLS' FY 2020-21 TOTAL PROPERTY TAX RATES COMPARED TO DUBUQUE'S RECOMMENDED 2021-22 RATE

(INCLUDES INCOME SURTAX LEVY EQUIVALENTS FOR APPLICABLE DISTRICTS)

District	Actual FY 2020-21
Des Moines	18.61192
Council Bluffs	16.99765
Cedar Rapids	16.56637
lowa City	15.83755
Davenport	15.29549
Dubuque	14.55606
Waterloo	14.20694
Sioux City	14.03527

Dubuque strives to meet its student achievement goals while at the same time maintaining financially efficient delivery of education and support services.

GENERAL FUND FINANCIAL ISSUES FOR FISCAL YEAR 2021-22 AND BEYOND

The 2020-21 fiscal year had 2.30 percent *State Supplemental Aid.* FY 2021-22 is 2.40 percent. The District will need to find ways to reduce costs. The District will need to monitor future expenditure levels very closely as future school funding levels are expected to remain low.

The current percent of *State Supplemental Aid* will adversely affect *unspent balance* which will probably decline for the year. The clear challenge will be maintaining an acceptable level of *unspent balance*.

Keni Kallehn

Respectfully submitted,

Kevin Kelleher

Chief Financial Officer

Ruk Tin

Rick Till

Director of Finance

Department of Management - Form S-PB-6

NOTICE OF PUBLIC HEARING Proposed Dubuque School Budget Summary Fiscal Year 2021-2022

Location of Public Hearing: Date of Hearing:

2300 Chaney Road, Dubuque, IA 52001

4/12/2021 5:30 PM

Time of Hearing:

The Board of Directors will conduct a public hearing on the proposed 2021/22 school budget at the above-noted location and time. At the hearing, any resident or taxpayer may present objections to, or arguments in favor of, any part of the proposed budget. This notice represents a summary of the supporting detail of revenues and expenditures on file with the district secretary. A copy of the details will be furnished upon request.

Avg %20-22 Re-est. 2021 **Budget 2022** Actual 2020 56,890,780 Taxes Levied on Property 55,667,400 53 868 243 1,365,081 Utility Replacement Excise Tax 1.259,817 1,387,745 -4.7% Income Surtaxes 0 New Tuition\Transportation Received 1,189,783 1,297,459 1.189.976 191,400 Earnings on Investments 243,000 922,374 660,000 240,000 1,558,507 Nutrition Program Sales 349,233 Student Activities and Sales 376,000 271,000 3,170,290 3,034,130 Other Revenues from Local Sources 2,352,244 Revenue from Intermediary Sources 0 0 75,992,299 72,378,150 State Foundation Aid 75,234,424 Instructional Support State Aid 296,087 Other State Sources 11,473,119 11,271,775 11,732,827 Commercial & Industrial State Replacement 2,061,153 1,537,420 1,584,167 2,144,884 2,138,100 14 2,102,475 Title 1 Grants IDEA and Other Federal Sources 15 9,395,712 12,626,445 7,088,266 164 092 049 Total Revenues 16 165,146,140 157,303,576 General Long-Term Debt Proceeds 35,748,973 27,732,806 9,058,000 8,075,000 9,044,835 6,989,720 305,074 Proceeds of Fixed Asset Dispositions 19 110,000 115,969 Special Items/Upward Adjustments 20 Total Revenues & Other Sources 209,080,113 200,985,659 173,656,370 Beginning Fund Balance 48,505,244 53,879,843 52,367,661 Total Resources 261,447,774 249,490,903 227,536,213 *Instruction 101,150,244 95,668,175 91,711,923 24 Student Support Services 7,843,610 7,507,970 7,737,274 Instructional Staff Support Services 5,722,272 5,988,182 5.517.705 General Administration 1,601,926 1,525,172 1,627,722 7,459,449 School Administration 28 7,964,756 7,631,717 Business & Central Administration 29 6,358,928 6,230,306 6,042,104 Plant Operation and Maintenance 30 13,457,177 12,589,580 11,741,215 4,985,741 4,769,794 4,661,120 Student Transportation This row is intentionally left blank 45,988,191 45,257,066 *Total Support Services (lines 25-32) 2 4 47,718,463 2.79Noninstructional Programs 4,428,300 4,249,233 4,984,698 -5.7° Facilities Acquisition and Construction 19,947,000 5,302,956 8,035,520 16,812,328 Debt Service (Principal, interest, fiscal charges 8,346,905 31,424,431 AEA Support - Direct to AEA 5,827,293 5,445,421 5,239,713 30.087,561 *Total Other Expenditures (lines 34-36) 34,121,198 42,172,808 6.5% Total Expenditures 187,418,205 188,078,407 172,041,248 37 Transfers Out 8,075,000 9,044,835 6,989,721 Other Uses 195,493,205 179,030,969 Total Expenditures, Transfers Out & Other Use 197,123,242 48,505,244 65,954,569 Ending Fund Balance 52,367,661 Total Requirements 261,447,774 249,490,903 227,536,213 Proposed Property Tax Rate (per \$1,000 taxable valuation) 14.55606

LEVY IMPACT ON RESIDENTIAL PROPERTY - CITY OF DUBUQUE

	В	UDGET YEAR 2021-22 *	E	SUDGET YEAR 2020-21	ı	\$ CHANGE	% CHANGE
Average Property Value *	\$	146,467	\$	139,493	\$	6,974	5.00%
Equalization Order *		1.0000		1.0500		(0.0500)	-4.76%
Average Property Value after Equalization Order *	\$	146,467	\$	146,467	\$	0.00	0.00%
Rollback *		0.564094		0.550743		0.01335	2.42%
Taxable Value *	\$	82,621	\$	80,666	\$	1,955	2.42%
School Tax Rate	\$	14.55606	\$	14.66223	\$	(0.10617)	-0.72%
School Tax	\$	1,202.64	\$	1,182.74	\$	19.90	1.68%

^{*} The above information is produced from the City of Dubuque's Fiscal Year 2022 Recommended Resident's Guide Part 1 budget document, page 191.

LEVY IMPACT ON COMMERCIAL PROPERTY - CITY OF DUBUQUE

	В	UDGET YEAR 2021-22 *	E	SUDGET YEAR 2020-21	I	\$ CHANGE	% CHANGE
Average Property Value *	\$	432,475	\$	432,475	\$	0.00	0.00%
Equalization Order *		1.0000		1.0000		0.00	0.00%
Average Property Value after Equalization Order *	\$	432,475	\$	432,475	\$	0.00	0.00%
Rollback *		0.900000		0.900000		0.00	0.00%
Taxable Value *	\$	389,228	\$	389,228	\$	0.00	0.00%
School Tax Rate	\$	14.55606	\$	14.66223	\$	(0.10617)	-0.72%
School Tax	\$	5,665.63	\$	5,706.95	\$	(41.32)	-0.72%

^{*} The above information is produced from the City of Dubuque's Fiscal Year 2022 Recommended Resident's Guide Part 1 budget document, page 192.

LEVY IMPACT ON INDUSTRIAL PROPERTY - CITY OF DUBUQUE

	В	JDGET YEAR 2021-22 *	В	UDGET YEAR 2020-21	I	\$ CHANGE	% CHANGE
Average Property Value *	\$	599,500	\$	599,500	\$	0.00	0.00%
Rollback *		0.900000		0.900000		0.00	0.00%
Taxable Value *	\$	539,550	\$	539,550	\$	0.00	0.00%
School Tax Rate	\$	14.55606	\$	14.66223	\$	(0.10617)	-0.72%
School Tax	\$	7,853.72	\$	7,911.01	\$	(57.29)	-0.72%

^{*} The above information is produced from the City of Dubuque's Fiscal Year 2022 Recommended Resident's Guide Part 1 budget document, page 193.

LEVY IMPACT ON MULTI-RESIDENTIAL PROPERTY - CITY OF DUBUQUE

	В	UDGET YEAR 2021-22 *	E	BUDGET YEAR 2020-21	ı	\$ CHANGE	% CHANGE
Average Property Value *	\$	262,418	\$	224,289	\$	38,129	17.00%
Equalization Order *		1.0000		1.1700		(0.1700)	-14.53%
Average Property Value after Equalization Order *	\$	262,418	\$	262,418	\$	0.00	0.00%
Rollback *		0.675000		0.712500		(0.03750)	-5.26%
Taxable Value *	\$	177,132	\$	186,973	\$	(9,841)	-5.26%
School Tax Rate	\$	14.55606	\$	14.66223	\$	(0.10617)	-0.72%
School Tax	\$	2,578.34	\$	2,741.44	\$	(163.10)	-5.95%

^{*} The above information is produced from the City of Dubuque's Fiscal Year 2022 Recommended Resident's Guide Part 1 budget document, page 194.

ADOPTION OF BUDGET AND TAXES **JULY 1, 2021-JUNE 30, 2022**

Department of Management - Form S-TX

Dubuque District Number 1863

Total Special Program Funding

Instructional Support (A&L line 10.27)	5,840,018
Educational Improvement (A&L line 11.3)	0
Voted Physical Plant & Equipment (A&L line 19.3)	2,926,236

Special Program Income Surtax Rates

Instructional Support (A&L line 10.15)	0
Educational Improvement (A&L line 11.4)	0
Voted Physical Plant & Equipment (A&L line 19.4)	0

Utility Replacement and Property Taxes Adopted

		Utility Replacement AND		Property Taxes	Estimated Utility Replacement
		Property Tax Dollars	Levy Rate	Levied	Dollars
Levy to Fund Combined District Cost (A&L line 15.3)	1	36,153,992	•		
+Educational Improvement Levy (A&L line 15.5)	2	0			
+Cash Reserve Levy - SBRC (A&L line 15.9)	3	6,585,158			
+Cash Reserve Levy - Other (A&L line 15.10)	4	500,000			
-Use of Fund Balance to Reduce Levy (A&L line 15.11)	5	0			
=Subtotal General Fund Levy (A&L line 15.14)	6	43,239,150	11.01318	42,285,954	953,196
+Instructional Support Levy (A&L line 15.13)	7	5,543,931	1.26936	5,434,084	109,847
=Total General Fund Levy (A&L line 15.12)	8	48,783,081	12.28254	47,720,038	1,063,043
	9				
Management	10	5,000,000	1.27352	4,889,778	110,222
Amana Library	11	0	.00000	0	0
Voted Physical Plant & Equipment (Loan Agreement)	12	0			
+Voted Physical Plant & Equipment (Capital Project)	13	2,926,236			
=Subtotal Voted Physical Plant & Equipment	14	2,926,236	.67000	2,868,246	57,990
+Regular Physical Plant & Equipment	15	1,441,280	.33000	1,412,718	28,562
=Total Physical Plant & Equipment	16	4,367,516			
	17				
Reorganization Equalization Levy	18	0	.00000	0	0
Emergency Levy (for Disaster Recovery)	19	0	.00000	0	0
Public Education/Recreation (Playground)	20	0	.00000	0	0
Debt Service	21	0	.00000	0	0
GRAND TOTAL	22	58,150,597	14.55606	56,890,780	1,259,817

1-1-20 Taxable Valuation WITH Gas & Electric Utilities	3,926,129,037	WITHOUT Gas&Elec	3,839,577,088
1-1-20 Tax Increment Valuation WITH Gas & Electric Utilities	441,386,678	WITHOUT Gas&Elec	441,386,678
1-1-20 Debt Service, PPEL, ISL Valuation WITH Gas & Electric Utilities	4,367,515,715	WITHOUT Gas&Elec	4,280,963,766

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certify this budget is in compliance with the following statements:	
The prescribed Notice of Public Hearing and Proposed Budget Summary (Form S-PB) was lawfully published, with said publication being evidenced by verified and filed proof of publication. The budget hearing notice was published not less than 10 days, nor more than 20 days, prior to the budget hearing. Adopted property taxes do not exceed published amounts. Adopted expenditures do not exceed published amounts for any of the four individual expenditure categories, or in total. Adopted property taxes meet the debt service and loan agreement needs identified on Form 703. Debt service levy for GO bond payments This budget was certified on or before April 15, 2021.	only.
Date Budget Adopted:	District Secretary
	County Auditor

GLOSSARY

Comprehending lowa school finance concepts assumes an understanding of certain unique technical terms and phrases whose meanings have evolved over the past decades. Some of these terms and phrases are defined in lowa statutes. Others are simply used by finance practitioners who have developed a common understanding of their meanings. Some of these terms and phrases are defined below.

Regular-Program District Cost per Pupil (cost per pupil), also called district cost per pupil, was originally established by dividing the school district's expenditures by the number of pupils in the district. Iowa Code 257.10(1). Each school district had its own district cost per pupil. In FY 1990-91, each district's cost per pupil was recalculated by the state and subsequent changes were only made by statute.

Regular-Program State Cost per Pupil (state cost per pupil) was originally calculated by dividing a statewide expenditure figure by the total number of pupils. Since the original calculation, the value has been modified to meet changing state policy. Iowa Code 257.9(1). The state cost per pupil is the basis for calculating state aid. However, the amount of state aid a school district receives consists of only a portion of the state cost per pupil multiplied by a school district's weighted enrollment. This portion of the state cost per pupil is called the state regular program and special education foundation cost per pupil and is currently set at 87.5 percent.

Supplemental State Aid (formerly known as Allowable Growth) is also called state percent of growth. This percentage is legally required to be established annually by the legislature and is used (along with other factors) to calculate a district's authorized budget, real estate tax levy and state aid. Supplemental State Aid has ranged between 1.0 percent and 2.30 percent during the past five years. State Supplemental Aid is extremely important to districts.

Authorized Budget, sometimes called spending authority, is the sum of:

- · Property tax and state aid (as calculated under the lowa School Finance Formula)
- · Miscellaneous income (all revenues not included above)
- · Unspent balance from previous years
- · Other amounts granted by School Budget Review Committee ("SBRC")

Unspent Balance (also known as **Unspent Authorized Budget**) is the end-of-fiscal-year amount remaining after all expenditures are subtracted from authorized budget.

Special Education Deficits occur when current-year special education expenditures exceed current-year special education receipts. Receipts come from various sources including taxes, state program dollars, nonresident tuition, Federal IDEA Part B program dollars, and the Medicaid program. Expenditures include general program expenses, special program expenses, and tuition paid to other districts for resident students served elsewhere. A special education deficit is not part of the lowa School Finance Formula and therefore funding is not automatically provided. However, upon district application, the SBRC retroactively grants authorized budget for the year in which the deficit occurred. A district may then use the cash reserve levy to subsequently collect taxes to cover this deficit.

Solvency Ratio is a percentage determined by dividing the (assigned plus unassigned fund balance) by (total general fund revenue - AEA support).

School Budget Review Committee ("SBRC") is established in Section 257.30, Code of lowa. One of its enumerated duties is to grant supplemental aid to school districts for unusual or extraordinary circumstances.

Assigned Fund Balances are those amounts that are set aside by the governing body itself, by another body (budget or finance committee), or by an official who has been delegated the authority to assign those amounts for a specific purpose by the governing body.

Unassigned Fund Balances are those amounts in the general fund that have not been classified as nonspendable, restricted, committed, or assigned.

Capital Projects Fund money comes from bond proceeds, PPEL property taxes, and the one-cent local option sales tax; used for purchase and construction of major capital projects, such as new schools.

Secure an Advanced Vision for Education (SAVE) Fund money comes from the one-cent local option sales tax and bond proceeds; may be used only for buildings, grounds, and certain equipment.

Physical Plant and Equipment Levy (PPEL) Fund money comes from special property tax levy and/or income surtax; may be used only for buildings, grounds, and certain equipment.

Cash Reserves money comes from General Fund dollars not used in prior year; kept as savings and may be used for any General Fund operating expenses.

General Fund money primarily comes from property taxes, state aid, state and federal grants, and student fees; used for salaries, supplies and other operational costs, and specific activities and materials funded by the student fees.

Student Activity Fund money comes from fundraising and activity admissions only, not taxes; used to augment district-sponsored and supervised student activities such as athletics, band, speech, and student council.

Management Levy Fund money comes from special property tax levy; used for liability insurance, unemployment benefits, early retirement incentives, and legal judgments.

Debt Service Fund money comes from a separate property tax levy approved by voters and/or local option sales tax revenue; used to pay principal and interest on long-term debt such as bonds. Money is also transferred here from the SAVE fund.

Nutrition Fund is a separate fund used to manage the revenue and expenses for the district's food service program.

